

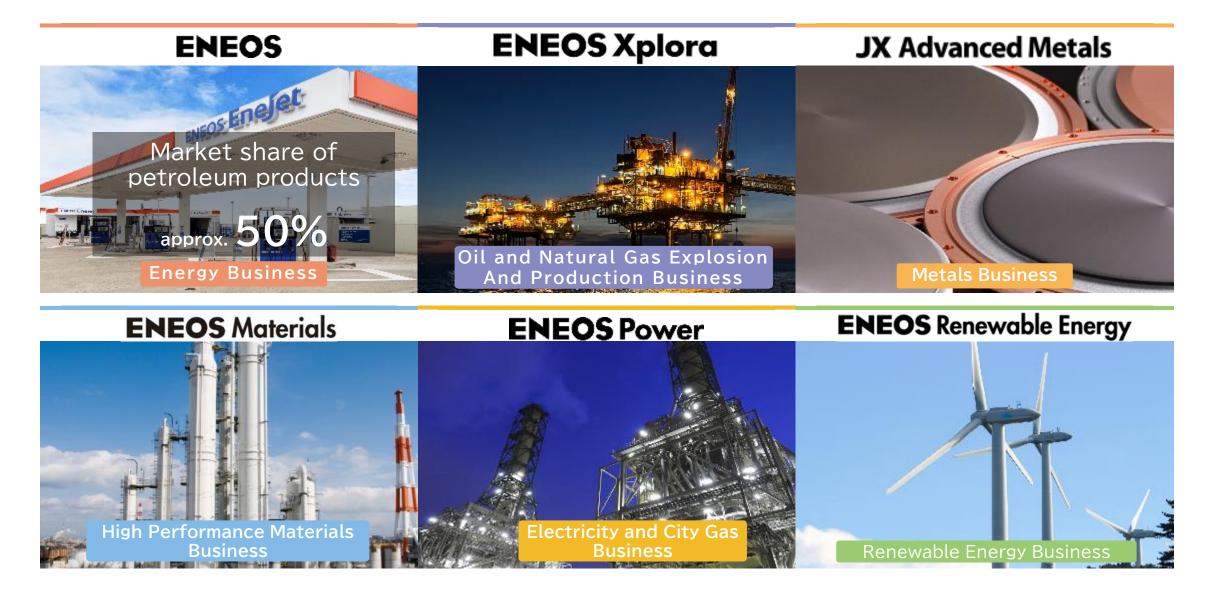
## ENEOS's Strategic Approach to Hydrogen Society

26<sup>th</sup> May, 2025 Hydrogen Business Department Kentaro Yamaguchi



**ENEOS** Group Japan's Premier Energy and Materials Corporate Group

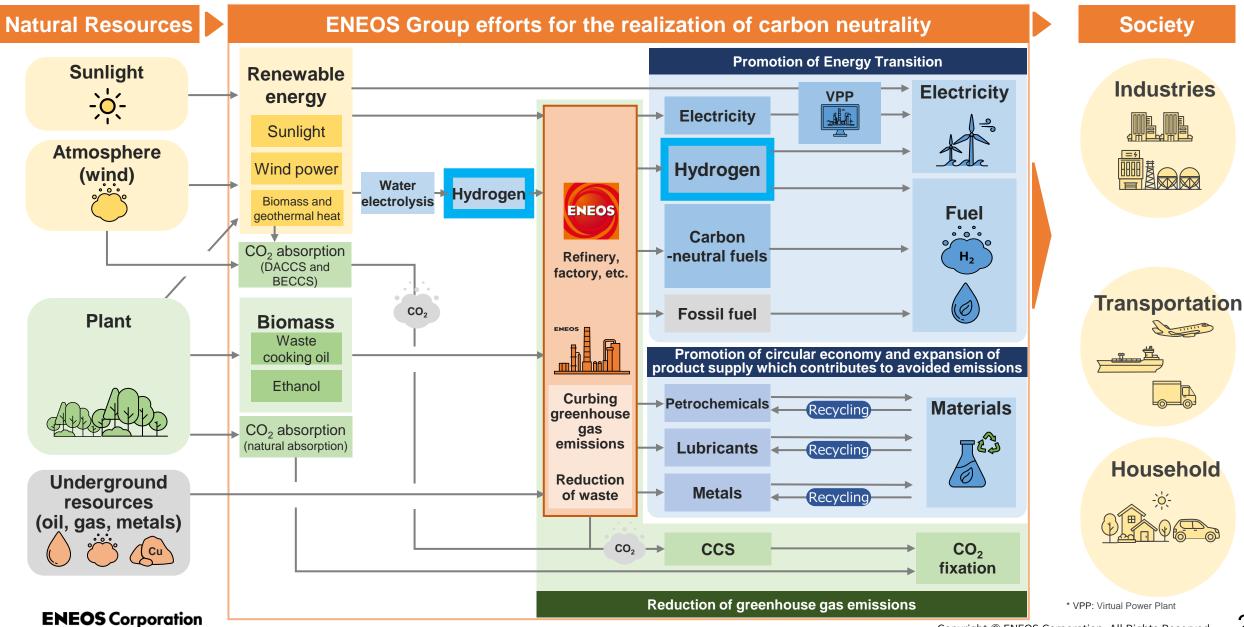
## **ENEOS Group Overview**



#### **ENEOS** Corporation

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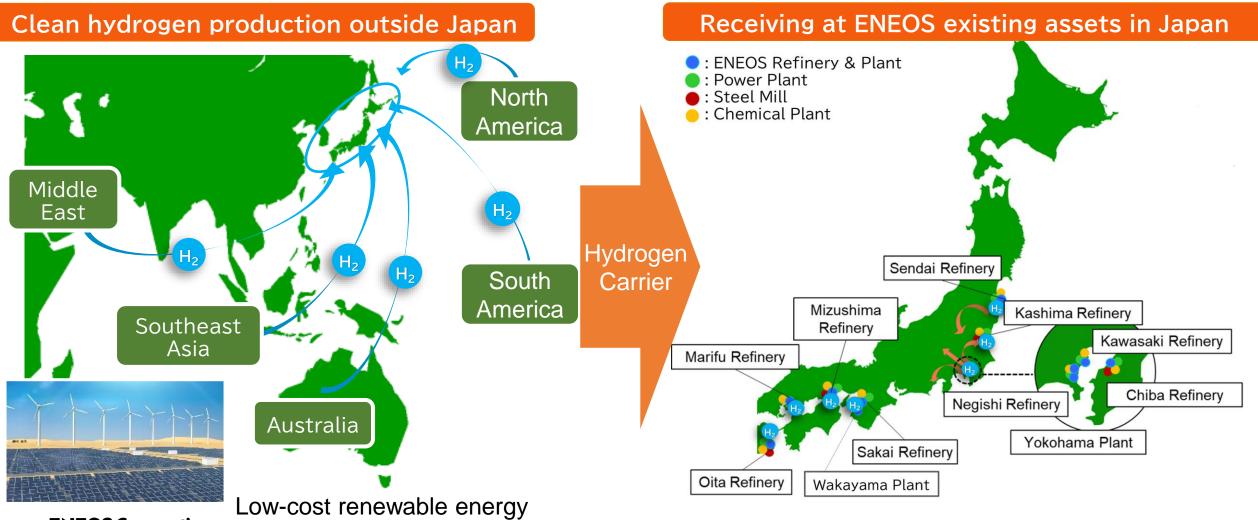
## **Conceptual Diagram of Carbon Neutrality Plan**



### Strategy 1

## **ENEOS Clean Hydrogen Supply Chain**

- Exploring competitive hydrogen sources, e.g. Australia, Southeast Asia, Middle East, and North America
- Plan to utilize ENEOS refineries as hydrogen receiving terminal for Clean Hydrogen Supply Chain.



**ENEOS** Corporation

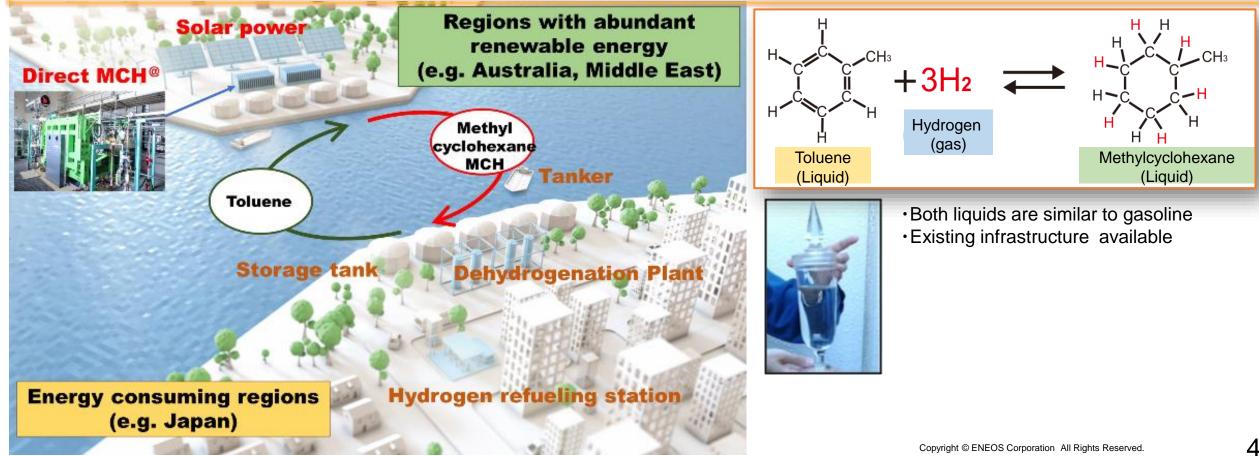
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## Hydrogen supply chain using toluene/MCH system

- Use MCH/Toluene, one of the Liquid Organic Hydrogen Carrier (LOHC), as carrier for hydrogen supply chain.
- Hydrogen can be converted to MCH by toluene hydrogenation process, and hydrogen can be retrieved by MCH dehydrogenation process.

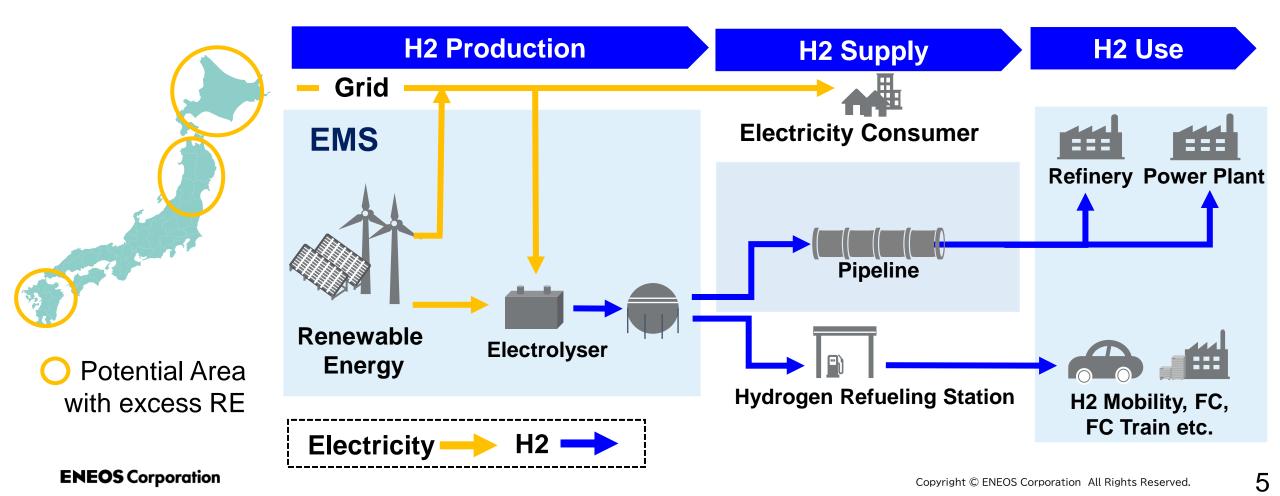
Strategy 1

- MCH / toluene are liquid at room temperature, which fit ENEOS's existing refining assets.
- ENEOS is conducting MCH supply chain development as NEDO Green Innovation fund project.



# Local Production and Consumption Model in Japan

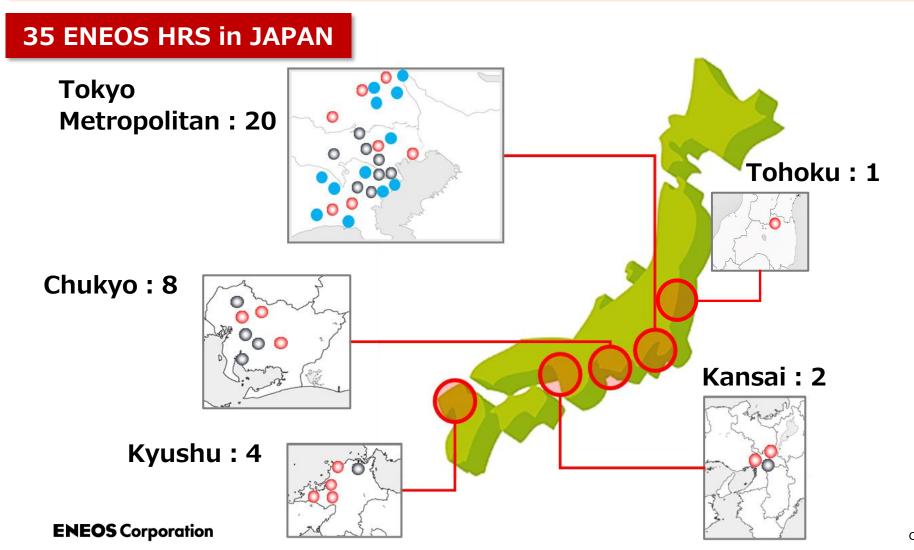
- Exploring local hydrogen supply chain opportunity at potential Renewable Energy excess area. (Hokkaido, Tohoku, Kyusyu)
- Studying to utilize ENEOS Hydrogen EMS (Energy Management System) to optimize hydrogen production and demand to lower hydrogen production cost.



### Strategy 3

## **Hydrogen Refueling Station (HRS) Network**

- ENEOS started the FIRST Hydrogen Refueling Station operation from 2014.
- Now we operate 35 HRSs, out of 160 HRSs in Japan.

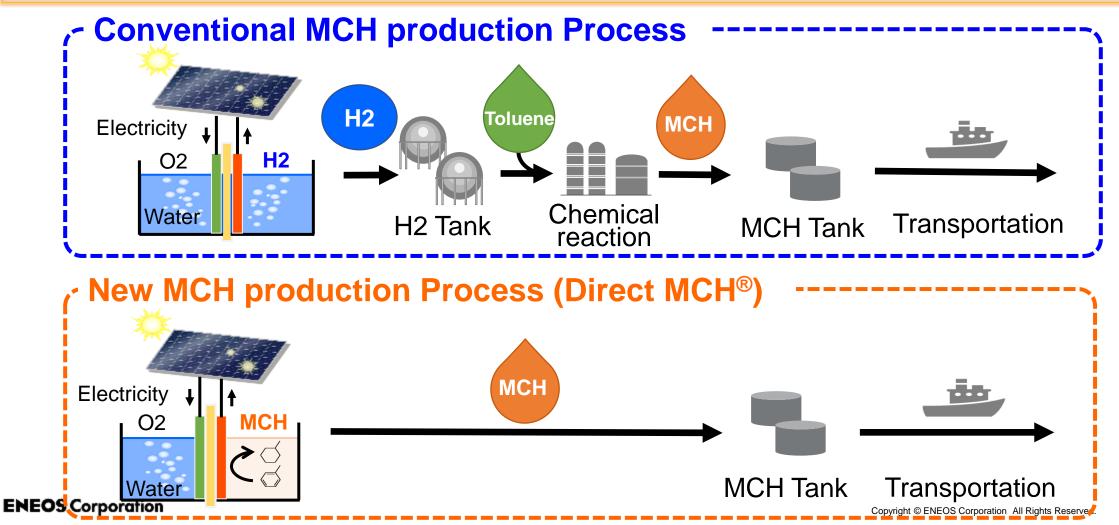






## **Direct MCH® Process**

- Direct MCH<sup>®</sup> technology helps to reduce CAPEX cost significantly, and it makes operation easier.
- This technology helps to skip Hydrogen Storage and Toluene/MCH chemical reaction process.
- ENEOS is conducting Direct MCH<sup>®</sup> technology development as NEDO Green Innovation fund project.



## **Technology Development Roadmap**

- Medium-sized demonstration successfully completed in October 2023 at Brisbane, Australia.
- Planning to conduct large-scale demonstration from 2025, paving the way for commercialization toward 2030s.



The demonstration of Direct MCH was conducted as part of Green Innovation Fund Projects of Large-scale Hydrogen Supply Chain Establishment / Direct MCH electrosynthesis technology development (P21017). This project have been commissioned by the New Energy and Industrial Technology Development Organization (NEDO). We would like to express our sincere thanks to all parties involved.

## For Sustainable Clean Hydrogen Value Chain

- As energy supplier, ENEOS play a role to support Japan's energy transition toward Carbon Neutrality
- ENEOS develops infrastructure and technology to build clean hydrogen supply chain as one of the option for decarbonization.
- Global collaboration is important key success factor to establishing sustainable hydrogen value chain.

